

University of Michigan - Flint

POLICY ON STAFF CONFLICTS OF INTEREST AND CONFLICTS OF COMMITMENT

Introduction

SPG 201.65-1 requires the University of Michigan – Flint to articulate and disseminate implementation policies that apply to faculty and/or staff within its units. The implementation policy and procedures for the University of Michigan – Flint Campus (UM – Flint) are provided below. This policy and its procedures apply to all full-time staff, whether regular or temporary, and to all regular part-time staff in the unit. The University expects all staff to be familiar with the contents of SPG 201.65-1 and with the applicable set of UM - Flint implementation procedures.

A. Statement of Principles for University of Michigan - Flint Policy

The policy section of SPG 201.65-1 outlines a set of key principles relevant to conflicts of interest and conflicts of commitment, including the principles stated below.

All staff members are to act with honesty, integrity, and in the best interest of the University when performing their duties, and to abide by the highest standards of research, educational, professional, and fiscal conduct. Outside activities should not interfere with an individual’s University obligations. Staff must not use their official University positions or influence to further gain or advancement for themselves, parents, siblings, spouse or partner, children, dependent relatives, or other personal associates, at the expense of the University. In accordance with its mission, however, the University of Michigan encourages staff members to engage in outside activities and relationships that enhance the mission of the University. As a result, potential conflicts of interest and commitment are inevitable, but these potential conflicts are not necessarily problematic. Rather, the essential point is that faculty and staff must disclose these potential conflicts of interest so that they can be evaluated and, if necessary, managed or eliminated.

When implementing SPG 201.65-1, academic and administrative units must also consider both particular rules of conduct within the University and rules that govern outside activities applicable to the staff of the UM - Flint. These include:

- Regents’ Bylaw 5.13, related to governmental elective/appointed service <http://www.umich.edu/%7Eregents/bylaws/bylaws05b.html#4>;
- SPG 201.12, related to misconduct and discipline;
- SPG 201.23, related to hiring of relatives or those with a close personal relationship; and
- SPG 201.85, related to work performed for other University units.

The specific definitions for a potential conflict of interest and potential conflict of commitment in Section II.A of SPG 201.65-1 also apply to the procedures described below. Broadly defined, a potential conflict of interest encompasses external ties that may appear to improperly bias a staff member's judgment in performing his or her University job responsibilities. A potential conflict of commitment, broadly defined, encompasses situations in which a staff member's external relationships or activities may appear to interfere or compete with the University's mission, or with the staff member's ability or willingness to perform his or her job responsibilities.

B. Disclosing, Evaluating, and Managing Potential Conflicts of Interest and Conflicts of Commitment

1. Disclosing potential conflicts of interest and conflicts of commitment

Whenever a potential conflict of interest or conflict of commitment exists for a staff member, he or she must promptly disclose it, in writing, on the University of Michigan – Flint Conflict of Interest/Conflict of Commitment Disclosure Form, to his or her immediate supervisor, dean or department head. (SPG 201.65-1, Section III.A.3.)

Examples of potential conflicts include (but are not limited to):

- Performing work for other University departments or units for additional pay;
- Participating in decisions or deliberations where your own personal financial interests are or could be affected;
- Participating in decisions or deliberations where a family member is or could be affected, financially or otherwise (Note: As stated in SPG 201.65-1, family members include parents, siblings, a spouse or partner, children, and dependent relatives.);
- Performing activities for non-University entities for pay;
- Accepting gifts, entertainment, or other items of value from vendors or other third parties that do or have business with the University (also see below);
- Accepting an incentive or benefit to gain access to a staff member's supervisor;
- Using University resources in activities that may lead to financial gain for the staff member or staff member's family or friends;
- Using the name of the University in promoting activities that may lead to financial gain for the staff member or staff member's family or friends;
- Honoraria or speakers fees greater than \$1,000

Gifts

A potential conflict exists when a vendor, current or potential, gives a gift to a staff member. General University policy prohibits employees from accepting any gift of substantial value from vendors or from students (Regents' Bylaw 2.16). Any gift, regardless of value, when accepted *quid pro quo* (given or taken in return for something), is in direct violation of this policy.

2. Evaluating disclosures of potential conflicts of interest or conflicts of commitment

The immediate supervisor, dean, or department head shall evaluate all disclosed potential conflicts of interest or conflicts of commitment. The immediate supervisor, dean, or department head may require the staff member to provide additional information or documentation that may be relevant to evaluating the potential conflict of interest or conflict of commitment.

As needed, the immediate supervisor, dean or department head will consult with appropriate central administrative offices (e.g., Office of the Chancellor, Office of the Provost and Vice Chancellor for Academic Affairs, Office of the Vice Chancellor/Administration, Office of the Vice Chancellor/Institutional Advancement, Office of the Vice Chancellor/Student Services and Enrollment Management, Office of University Human Resources, Office of the Vice President and General Counsel). (See also Section B.4, below.)

3. Developing plans to manage potential conflicts of interest and conflicts of commitment

When the immediate supervisor, dean, or department head has determined that a potential conflict of interest or conflict of commitment exists that must be managed or eliminated, he or she must develop, in consultation with the employee, a recommended plan for managing the potential conflict. The supervisor, dean or department head will provide the employee with a copy of the approved conflict management plan and will discuss any related ambiguities or issues that arise.

4. Involving other University individuals or offices, as required

Purchasing

When a potential conflict involves a purchase of goods or services, the immediate supervisor, dean or department head must also disclose the conflict to the appropriate staff person in the University of Michigan - Flint Office of Purchasing Services, and also to the unit staff member responsible for handling unit purchases. If the immediate supervisor, dean or department head determines that a conflict exists that must be managed or eliminated, he or she will consult with these individuals in developing a plan to manage the conflict.

Research

When a potential conflict involves work performed for a research project, the immediate supervisor, dean or department head must inform the head of the research project. If the immediate supervisor, dean or department head determines that a conflict exists that must

be managed or eliminated, it is his or her responsibility to ensure, in consultation with the head of the research project and in consultation with the Director of the University of Michigan – Flint Office of Research that the conflict management plan does not conflict with requirements related to the research or to research funding.

C. Administering the Policy

1. Record-Keeping and Issues of Confidentiality and Privacy

When personal financial or associational documents are provided to the immediate supervisor, dean or department head, the documents shall be placed in a secure file accessible only to the immediate supervisor, dean or department head. Where any other staff member has a legitimate business reason to access the documentation, then either the immediate supervisor, dean or department head may authorize access to the file and provide either copies and/or information, as may be required for the stated business purpose. If the immediate supervisor, dean or department head provides copies of information in the files to a staff member, he or she must also ask that staff member to maintain the same level of confidentiality for the copied information as applies to the original information or documents.

Documentation of the staff member's disclosure and action taken shall be included within the secure file. The documentation may be as simple as identifying the disclosure and, when no further action was required, including a notation to that effect on the disclosure description.

In some circumstances, the University is required to disclose potential conflicts to people within or outside the University. For example, if a conflict exists within the context of a federally sponsored project, the University may be required both to disclose the existence of that conflict (without providing identifying information) to the federal government and to indicate whether it has managed the conflict. Also, the University may be legally required to disclose information in response to requests made under the Michigan Freedom of Information Act (FOIA) <http://www.umich.edu/~urel/foia.html>. In addition to the people listed above, should any other individual have a legitimate educational or business reason to access the confidential records, whether in the context of a federally sponsored project, a FOIA request, or otherwise, the immediate supervisor, dean or department head may authorize access to the file, provide copies, or provide oral or written summaries of the information in the file. Where possible, the individual to whom the immediate supervisor, dean or department head authorizes disclosure shall be required to maintain at least the same level of confidentiality as applies to the original information.

Administrators of this policy will make every reasonable effort to preserve confidentiality and protect the privacy of all parties in the course of investigating a potential conflict of interest or commitment and, as applicable, in developing a plan to manage the conflict. (See Regents' Bylaw 14.07 *Privacy and Access to Information* and SPG 201.46 *Personnel Records – Collection, Retention and Release*.)

Any staff member who becomes aware of an immediate supervisor, dean or department head who has provided or may have provided unwarranted access to conflict documentation or information, as defined in this policy, should inform the Chancellor or Vice Chancellor as appropriate. To follow up, the Chancellor or Vice Chancellor will investigate the allegation and, where appropriate, take personnel action.

2. Resolving Disputes

When a staff member disputes any action or decision related to a potential conflict of interest or conflict of commitment, the staff member should first ask that the action or decision be reviewed by his or her supervisor.

If, following the above review, the staff member remains unsatisfied with the action or decision; the staff member may initiate existing University policies and procedures for handling disputes, when available. (See SPG 201.8 *Grievance Procedures and Dispute Resolution*)

3. Conducting Education and Training

Upon hiring into or transfer into the unit, every staff member shall be provided with the University of Michigan - Flint implementation policy.

Initial implementation of this policy will include informing all staff of on-line resources available, to orientate individuals to the policy. In addition each staff member will be referred to an on-line copy of the campus policy and will be required to submit a signed acknowledgement of receipt of the policy and, as appropriate, submit the Conflict of Interest/Conflict of Commitment Disclosure form listing potential conflicts or specifying that none exist at that time.

Annually, the Chancellor and Vice Chancellors will send all staff a reminder of the Conflict of Interest/Conflict of Commitment policy.

4. Violations

Any violation of SPG 201.65-1 or this implementing policy may be a cause for disciplinary action. In the first instance, the employee's supervisor shall evaluate the violation and take appropriate action, if needed, all in accordance with existing University policies and procedures. Consultation with the employee's Human Resources representative may be appropriate. The outcome of the supervisor's review and any actions taken shall be documented and included within the secure file maintained by the immediate supervisor, dean, or department head. If appropriate, all relevant documentation may also be included within the employee's personnel file maintained as provided under SPG 201.46.

5. Policy Review and Revision

The immediate supervisor, dean or department head shall regularly review all potential conflict disclosures and actions taken with the Chancellor to ensure a consistent approach to potential conflicts within the unit. The Chancellor shall similarly regularly consult and review potential conflict management issues with the applicable Vice Chancellor. If the Chancellor determines that any of the changes he or she would like to adopt will materially change the policy, the Chancellor will follow the procedures used to adopt the original policy <http://www.umich.edu/%7Ehraa/procedures/spg201-65-1.htm>. In particular, the Chancellor will submit any materially revised policy to the President for further review and approval and for formal adoption. A current version of the UM – Flint staff policy should be on file with the President at all times.

D. Other Governing Policies

This policy implements SPG 201.65-1, *Conflicts of Interest and Conflicts of Commitment*, incorporates SPG 201.65-1 in its entirety, and includes all elements required under that SPG. Implementation of SPG 201.65-1 within the UM – Flint requires compliance with other University policies and procedures, including all Regents' Bylaws and SPGs, as well as with any relevant external rules of professional conduct and applicable law. Relevant policies, procedures, rules, and law include (but are not limited to) the following:

- Regents' Bylaw 2.16, regarding gifts to University employees <http://www.umich.edu/%7Eregents/bylaws/bylaws02.html#16>;
- Regents' Bylaw 5.13, regarding governmental elected or appointed service <http://www.umich.edu/%7Eregents/bylaws/bylaws05b.html#4>;
- Regents' Bylaw 5.14, regarding leaves of absence <http://www.umich.edu/%7Eregents/bylaws/bylaws05b.html#5>;
- SPG 201.12, regarding misconduct and discipline;
- SPG 201.23, regarding appointment of individuals with close personal or external business relationships;
- SPG 201.65, regarding employment outside the University;
- SPG 201.85, regarding special stipends for work performed for other University units, the payment of honoraria, and the payment of travel expenses;
- SPG 500.01, 601.03-2, and 601.11, in particular to the extent that they address appropriate use of University resources, such as the libraries, office space, computers, secretarial and administrative support staff, and supplies;
- Office of Vice President for Research (OVPR) Policy on Conflict of Interest in Sponsored Research and Technology Transfer Agreements http://www.research.umich.edu/policies/um/conflict_ovpr_drda_tmo.html;
- Michigan Compiled Laws § 15.321 et seq., regarding contracts of public employees with their employers.