

**ACADEMIC AFFAIRS**  
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 T. Spencer  
 N. Tobier

**Special Counsel  
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 C. Gerdes

**Chief of Staff**  
 Open

**Assistant to Provost**  
 S. Schmidt

**Associate Vice Provost**  
 C.A. Shaw <sup>2</sup>

**Special Policy Advisor  
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**Vice Provost for  
 Academic and Budgetary  
 Affairs**  
 A. Dittmar

**Vice Provost for  
 Equity and Inclusion and  
 Chief Diversity Officer**  
 R. Sellers

**Vice Provost for Academic  
 Innovation**  
 J.L. Hilton

**Vice Provost for  
 Academic and Faculty  
 Affairs**  
 L.J. Pierce; S.Blair

**Vice Provost for Global  
 Engagement and  
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 J.P. Holloway

**Interim Vice Provost  
 Academic Affairs and  
 Graduate Studies**  
 M.J. Solomon

**Vice Provost for  
 Enrollment Mgmt.**  
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 Social Research**  
 D. A. Lam

**University Librarian and Dean  
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**Director,  
 Life Sciences Institute**  
 R.D. Cone

**Schools and Colleges**

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 Sustainability**  
 J. Overpeck

**Gerald R. Ford School of  
 Public Policy**  
 M.S. Barr

**College of Pharmacy**  
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 School of Business**  
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 M.L. Racine (Interim)

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**A. Alfred Taubman College of  
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**College of Engineering**  
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**Penny W. Stamps School of  
 Art & Design**  
 G. Nadarajan

**School of Public Health**  
 C.M. Connell (Interim)

**School of Kinesiology**  
 L.Ploutz-Snyder

**Medical School**  
 M.S. Runge / C. Bradford <sup>1</sup>

**School of Social Work**  
 L. Videka

**Law School**  
 M.D. West

1. Also reports to Executive Vice President for Medical Affairs  
 2. Also reports to Vice Provost for Academic and Faculty Affairs